

**Chicago O'Hare International Airport
Request for Proposals to Develop and Operate
Terminal 5 Food & Beverage, News & Gift, Specialty Retail
and Duty Free Retail Concessions**

**Addendum #4
February 15, 2008**

This Addendum is intended to modify the Request for Proposals to Develop and Operate Terminal 5 Food & Beverage, News & Gift, Specialty Retail and Duty Free Retail Concessions at Chicago O'Hare International Airport ("RFP") dated July 6, 2007, as amended by Addendum #1, dated August 27, 2007; Addendum #2, dated November 6, 2007; and Addendum #3, dated February 1, 2008. Unless otherwise defined herein, capitalized terms have the same meaning as in the RFP, as amended. In the event of a conflict between the RFP, Addendum #1, Addendum #2, Addendum #3 and this Addendum #4, this Addendum #4 controls.

A. Due Date and Time

The Due Date and time for proposals submitted in response to this RFP remains 5:00 p.m. CST, February 29, 2008.

B. Lease Outline Drawings

Lease Outline Drawings of the post-security locations added in Addendum #3 [Spaces T5.U.29.B(1) and T5.U.29.B(2)] are attached as Addendum #4 – Exhibit 1.

C. Clarification of Proposal Requirements

To clarify the financial information requirements described in Section F.15 of the RFP, if a Respondent is a corporation, partnership, LLP, LLC or joint venture organized for the purpose of responding to this RFP, then the appropriate financial statements of the majority-interest owner of the Respondent must be submitted. If no one entity or individual has a majority interest, then the appropriate financial statements of all entities or individuals owning more than 7.5% of the Respondent must be submitted.

D. Other Information

In Addendum #2, monthly parking rates were provided. Subsequent to the issuance of Addendum #2, the City has increased the monthly parking rate for "Lot D" to \$350 per month.

E. Additional Addenda

The City reserves the right to issue additional addenda that may further modify the terms and conditions of this RFP. Any such addenda will be posted on the Department's web site (www.flychicago.com) under the "Doing Business" and "Concession Opportunities" links. The City reminds prospective respondents to frequently check the website for any addenda that may be issued.

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F. Questions Submitted by Prospective Respondents

1. *The Duty Free Store T5.U29.B(2) - on the floor plan what type of barricade or structure is in front of the new duty free store?*

A moving sidewalk – that is currently non-operational – is in front of Spaces T5.U.29.B(1) and T5.U.29.B(2).

2. *Currently there exists a pick-up area for customer purchases, this area is airside (next to the kiosks). Will this pick-up area remain or will it be eliminated?*

As stated in Addendum #2, the current duty free purchase delivery procedures apply for the current concessionaire and may not be applicable to future concessionaires. The City requests that Respondents to Package #10 provide a proposed purchase delivery procedure as part of its discussion of Methods of Management and Operations in its proposal.

3. *Would it be possible to receive Sales for 2007 for the duty free locations?*

Sales for January through September 2007 were provided in Addendum #2. Sales for the fourth quarter of 2007 are not available.

4. *Could you please furnish the number of International departing Passengers for 2007?*

Enplanements for January through September 2007 were provided in Addendum #2. Data for the fourth quarter of 2007 are not available.

5. *Addendum 3 states that "the City has completed a preliminary evaluation of and planning for post-security concessions in Terminal 5". This seems to imply that it is not the final evaluation. Is the City considering additional post-security concession space? If the City is considering additional post-security concession space, why wouldn't the deadline for responses to the RFP be delayed until that evaluation of airside space is complete? If the City is considering additional post-security space that could be programmed for concessions, how might the Proposer include these potentially material considerations in its Proposal to ensure that Proposer has a fair and equal ability to develop the best Proposal for the City?*

The City continuously evaluates options to enhance the concessions program at the Airport. At this time, the City does not anticipate adding other post-security concessions locations or reconfiguring current concessions locations in the near future.

6. *Is there any consideration now or contemplated in the near future to change the entrance to the food court from its current landside configuration to a post-security entrance?*

At this time, the City does not anticipate adding other post-security concessions locations or reconfiguring current concessions locations in the near future.

7. *Is there any consideration now or contemplated in the near future to change the entrance to the landside duty free store to a post-security entrance?*

At this time, the City does not anticipate adding other post-security concessions locations or reconfiguring current concessions locations in the near future.

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8. *If a Proposer believes that they can identify additional post-security concession space, could they propose on the on the space identified in the RFP and then also include an Option to that proposal that would include the additional space and suggest an alternate layout?*

The City will not consider proposals for spaces and/or packages other than the offered locations and packages listed on Addendum 3 – Table 1 included in Addendum #3.

9. *In Addendum 3, released February 1, 2008, the City allowed for questions about that addendum until February 11, 2008. Given that those questions will be answered sometime after February 11, and the answers to those questions could materially affect the proposals, will the City consider extending the deadline for submission of proposals beyond the current February 29, 2008 deadline?*

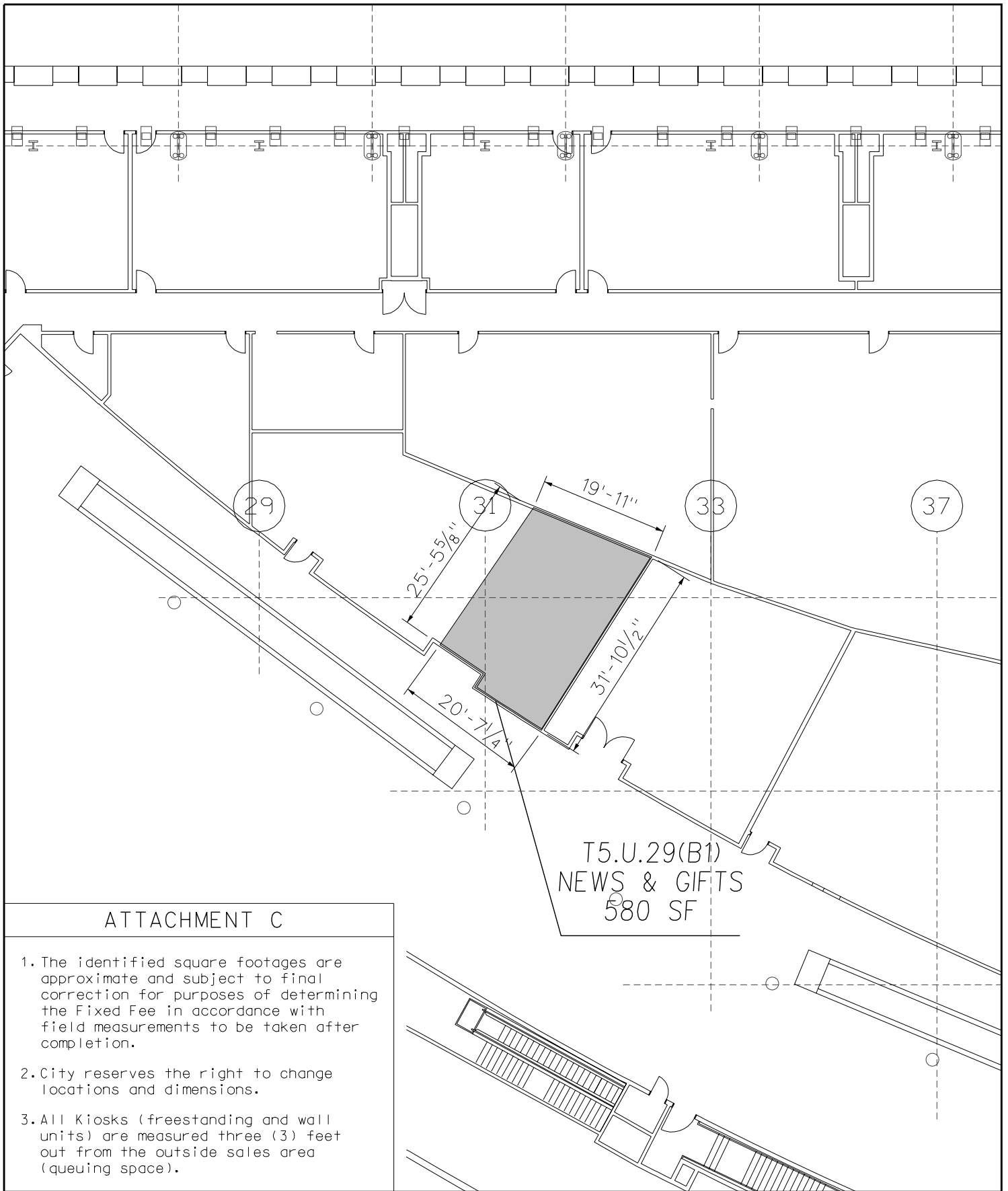
The Due Date and Time are unchanged.

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**Addendum #4 – Exhibit 1
Lease Outline Drawings**

{Lease Outline Drawings of Spaces T5.U.29.B(1) and T5.U.29.B(2) follow}



ATTACHMENT C

1. The identified square footages are approximate and subject to final correction for purposes of determining the Fixed Fee in accordance with field measurements to be taken after completion.
2. City reserves the right to change locations and dimensions.
3. All Kiosks (freestanding and wall units) are measured three (3) feet out from the outside sales area (queuing space).

Chicago O'Hare International Airport
Richard M. Daley • Mayor

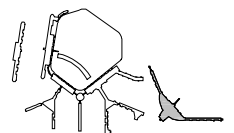
Department of Aviation
Nuria I. Fernandez • Commissioner

U N I S O N - M A X I M U S

Terminal 5 - Upper Level

Pckage #9
NEWS & GIFTS

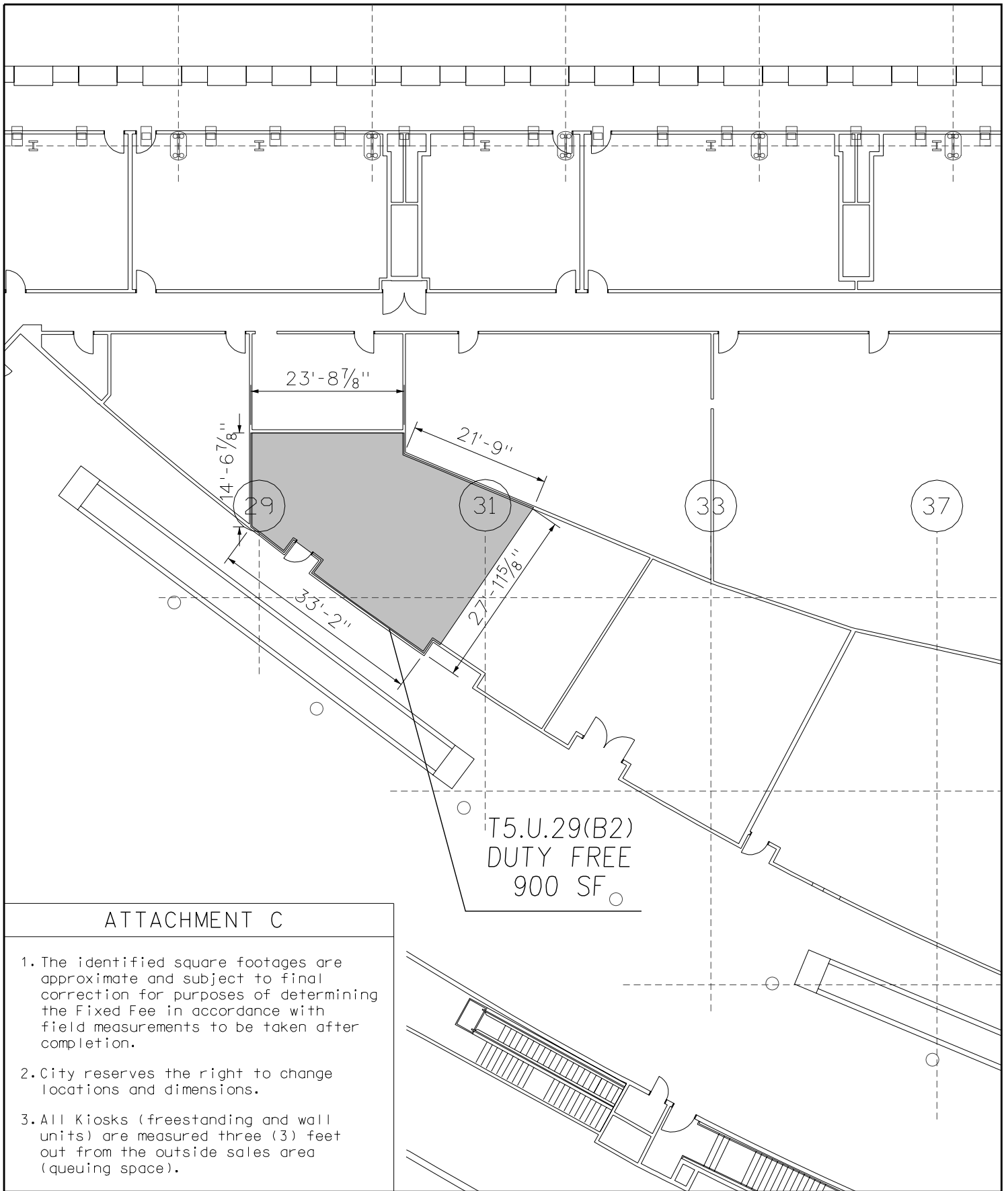
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KEY PLAN

Date: February 8, 2008

Created by CADD Services



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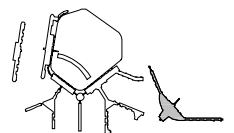
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U N I S O N - M A X I M U S

Terminal 5 - Upper Level

Package #10
DUTY FREE RETAIL

Scale: 1" = 20' - 0"



KEY PLAN

Date: February 8, 2008

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